



Liliia Bodenchuk

Academic Degree	Ph.D. in Economics
Academic Title	Associate Professor
Position	Head of the Department of Economics and Management, Danube Branch of PJSC "HEI "IAPM"

Education	1984 — Leningrad Institute of Engineering and Economics named after P. Togliatti, specialty: "Economics and Organization of Construction", qualification: "Engineer-Economist" (Diploma EV № 216868). 2011 — Private Joint-Stock Company "Higher Education Institution "Interregional Academy of Personnel Management", specialty: "Management of an Educational Institution", qualification: "Head of an Enterprise, Institution, and Organization (in the field of education and vocational training)" (Diploma KV № 41799357). 2016 — PJSC "HEI "Interregional Academy of Personnel Management", specialty: "Accounting and Auditing", qualification: "Master of Accounting and Auditing" (M16 № 033226). 2017 — Ph.D. in Economics. Specialty 08.00.04 "Economics and Management of Enterprises (by types of economic activity)". Thesis: "Formation of Development Potential for Innovation-Active Machine-Building Enterprises" (DK № 045094, Odesa National Polytechnic University)..
Professional Experience	1991 – 2001 — Chief Accountant at "Bosfor" MBPP (primary place of employment). 2001 – 2011 — Chief Accountant at "Bosfor Plus" MBPP (part-time). 2011 – 2015 — Director of "Alex Force" LLC (part-time). 2015 – Present — Owner and Director of "Dunapak" PE (part-time).
Courses Taught	Economic Theory; Accounting and Auditing; Fundamentals of Entrepreneurship; Fundamentals of Business Management.
Scientific and Public Activity	Member of the Federation of Professional Accountants and Auditors of Ukraine (Membership card № 507). 2020 — Participant in the project "CBC-DEBUS - Innovative Development of Entrepreneurial Education and Stimulation of New Business in the Cross-Border Region," Tulcea (Romania). 2020 — Trainer for the project "Sustainable Economic Rise for Peace" by the "Caritas Odessa UGCC" Charitable Foundation. Scientific consulting for "Bosfor Ch" PE (Contract № 03/1 dated March 31, 2020, extended until December 31, 2027).
Selected Publications	Educational and Methodological Manuals 1. International Economics: educational and methodological manual / L. B. Bodenchuk, I. V. Liganenko, S. V. Bodenchuk. Kyiv: IAPM, 2025. 261 p.

2. Business Planning: educational manual / L. B. Bodenchuk, I. V. Liganenko, S. V. Horbachenko, R. V. Klevtevych. Odesa: Phoenix, 2022. 272 p.

Monographs and Chapters in Monographs

1. Economy, entrepreneurship and business culture: transformations in the context of global instability: collective monograph. Riga, Latvia: Baltija Publishing, 2025. 584 p. (Section: Integration of risk management into the system of strategic business management. Pp. 293–325).
2. Bodenchuk L. B. Formation of entrepreneurship as an integrative component of the economy, law, and management of Ukraine in the 21st century. Transformations and challenges of the 21st century: Ukrainian context: collective monograph. 2025. Pp. 80–90. URL: <https://www.newroute.org.ua/wp-content/uploads/mon202509.pdf>.
3. Bodenchuk L. B., Liganenko I. V., Murashko I. S. Minus times minus equals plus, or how a teacher can remain a leader for Generation Z students. Educational Leadership: From Theory to Practice: monograph / scientific ed. V. R. Miliaieva. Kyiv; Kryvyi Rih: Publisher R. A. Kozlov, 2021. Pp. 132–158 (total volume 296 p.).
4. Bodenchuk L. B. Company human resource management in context of generational theory. Modern approaches to knowledge management development: collective monograph. Ljubljana, Slovenia, 2020. Pp. 127–136.

Scientific Articles

1. Bodenchuk L., Liutfaliieva L., Chernenko K. Information interaction of accounting and management in the decision-making system. *Tsyfrova ekonomika ta ekonomiczna bezpeka* (Digital Economics and Economic Security). 2025. No. 2 (17). Pp. 103–108. DOI: <https://doi.org/10.32782/dees.17-17>.
2. Bodenchuk L. B., Prykhodko O. Yu., Pyrloh O. S. Motivation and stimulation of personnel labor in the system of ensuring the efficiency of entrepreneurial activity. *Naukovi pratsi MAUP. Ekonomichni nauky* (Scientific Works of IAPM. Economic Sciences). 2025. No. 2 (78). Pp. 115–120. DOI: <https://doi.org/10.32689/2523-4536/78-17>.
3. Bodenchuk L., Bodenchuk P., Filipova N. The role of economic theory in the formation of business law in Ukraine. *Upravlinnia zminamy ta innovatsii* (Change Management and Innovation). 2025. No. 13. Pp. 7–11. DOI: <https://doi.org/10.32782/CMI/2025-13-1>.
4. Bodenchuk L. B., Liutfaliieva L. S., Nadon A. O. Organization and efficiency of enterprise activity monitoring. *Naukovyi pohliad: ekonomika ta upravlinnia* (Scientific View: Economics and Management). 2024. No. 2 (86). Pp. 54–59.
5. Bodenchuk L. B., Liutfaliieva L. S., Bezhnar K. D. Labor motivation as a means of increasing enterprise efficiency. *Tsyfrova ekonomika ta tsyfrova bezpeka* (Digital Economy and Digital Security). 2024. Iss. 2 (11). Pp. 41–44.
6. Filipova N., Bodenchuk L., Perepelytsia V. Tax policy of business entities and its implementation under wartime conditions. *Naukovi pratsi Mizhrechionalnoi akademii upravlinnia personalom. Yurydychni nauky* (Scientific Works of the Interregional Academy of Personnel Management. Legal Sciences). 2024. Iss. 4 (67). Pp. 50–54.
7. Bodenchuk L., Liganenko I., Bondar-Pidhurska O. et al. Formation and Implementation of the Business Development Strategy of Ukrainian Enterprises: Functional Modelling (IDEF). *Economic Affairs*. 2024. Vol. 69 (03). Pp. 1543–1555. DOI: 10.46852/0424-2513.4.2024.37.
8. Bodenchuk L. B., Nazarov D. V., Karabadzhak H. Features of labor relations registration at an agricultural enterprise. *Transformatsiina ekonomika*

(Transformational Economics). 2023. No. 5. Pp. 24–28. URL: <https://transformations.in.ua/index.php/journal/article/view/58/56>.

- 9. Bodenchuk L. B., Bodenchuk S. V., Nidelchu V. V. Formation of the enterprise profit management system. *Ekonomika ta suspilstvo* (Economy and Society). 2023. No. 50. DOI: 10.32782/2524-0072/2023-50-25.
- 10. Meshcheriakov A., Bodenchuk L., Liganenko I. et al. Trends in the development of the banking system of Ukraine under conditions of military actions and globalization influences. *Financial and Credit Activity: Problems of Theory and Practice*. 2023. No. 3 (50). Pp. 8–22. DOI: <https://doi.org/10.55643/fcaptp.3.50.2023.3993>.
- 11. Zavhorodnii A., Ohienko M., Biletska Y. et al. Digitization of agribusiness in the development of foreign economic relations of the region. *Journal of Information Technology Management*. 2021. Special Issue.
- 12. Bodenchuk L. B., Chernova L. O. Analysis of the state and efficiency of using fixed assets of Ukrainian enterprises. *Prychornomorski ekonomichni studii* (Black Sea Economic Studies). 2020. No. 58. Part 1. Pp. 96–102.
- 13. Liganenko I. V., Bodenchuk L. B. Algorithm for creating small innovative manufacturing enterprises in conditions of accelerated technological development. *Derzhava ta rehiony. Seriia: Ekonomika ta pidpriemnytstvo* (State and Regions. Series: Economics and Entrepreneurship). 2020. No. 5 (116). Pp. 65–71.
- 14. Murashko I. S., Bodenchuk L. B. State support for small and medium-sized businesses in crisis conditions. *Intelekt XXI* (Intellect XXI). 2020. No. 4. Pp. 17–22.
- 15. Bodenchuk L. B., Kulikova S. M. Management and analysis of accounts payable in pandemic conditions. *Naukovyi pohliad: ekonomika ta upravlinnia* (Scientific View: Economics and Management). 2020. No. 4 (70). URL: http://scientificview.umsf.in.ua/archive/2020/4_70_2020/7.pdf.